



SMALL BUSINESS UTILIZATION COMMITMENT

Vigor Industrial (Vigor) helps organizations succeed through the effective use of people, systems, and technology. In helping others succeed, we are better positioned to capture new work, increase our technical competence, and build great industry partnerships with large and small businesses. By helping small businesses, we expand our technical abilities and bring critical solutions to our customers and teaming partners while supporting the industry's future supply chain network.

Vigor recognizes that establishing mutually beneficial relationships with qualified small businesses ultimately helps our company and industry. Our small business subcontractor utilization program has allowed us to solidify our commitment to those small businesses owned by minorities, woman, military veterans, disabled veterans, HUBZone small businesses, and other minority institutions. It is Vigor's policy to facilitate the achievement of its negotiated subcontracting goals by developing capabilities of, and pursuing opportunities to award subcontracts and other procurements to such minority institutions. We improve our capabilities and customer service by providing a platform for small businesses to excel.

Vigor's reputation for providing best value solutions to our customers is based on honesty and integrity in everything we do. We take pride in our culture of teamwork, communications, and commitment to small businesses.

This commitment applies to government contracts and, to the extent practicable, commercial programs, in accordance with Federal Acquisition Regulations (FARs), as well as our efforts to provide the best value to our customers.

If you have any questions, please contact Vigor's Small Business Program Administrator, Steve Allen at (503)-805-2773 or steve.allen@vigorindustrial.com.